

#### HOUSING AND INFRASTRUCTURE BOARD

## **7<sup>TH</sup> JANUARY 2021**

#### INFRASTRUCTURE PERFORMANCE DASHBOARD

# **Purpose of Report**

This paper and accompanying performance dashboard provide board members with up to date performance information on the Infrastructure programme delivered on behalf of the LEP and MCA

# **Thematic Priority**

Secure investment in infrastructure where it will do most to support growth.

#### Freedom of Information

This paper is not exempt from FOI requests and will be published in line with the Combined Authority Publication Scheme.

## Recommendations

The Board are asked to:

1. Scrutinise the performance information provided in order to identify future performance deepdives or significant areas of risk.

# 1. Introduction

**1.1** Performance dashboards for the Infrastructure programme of the LEP and MCA are attached for members to review.

## 2. Proposal and justification

**2.1** The following is a summary of performance by programme.

#### 2.2 Infrastructure

Further programme detail is provided in **Appendix 1a**A full performance dashboard is provided at **Appendix 1b** 

The Infrastructure programme is now in the fifth year of a 5-year initiative to grow the economy in the Sheffield City Region and the schemes within the programme are continuing to deliver and contribute to the outputs/outcomes required to support the overarching goals of the Strategic Economic Plan 2015-2025.

The Strategic Economic Plan 2015-2025 (SEP) valued the package offered by the SCR Infrastructure programme at £596m, and SCR asked for a 36% match funding

contribution from government, a minimum £217m for the period 2015-2021 with £29.2m in 2015/2016.

The measure for success for the programme is the contribution of 24,000 jobs to the SEP's overall ambition of 70,000 jobs, contributing £5,300m to the SEP's overall higher productivity ambition of £3,100m GVA by 2024 and unlocking the delivery of over 14,000 houses

The SCR is continuing to complete the delivery of the Infrastructure package of investment that currently comprises of 49 schemes, Table 1 shows the status of each in terms of their position within the SCR assurance framework together with the total value of SCR Local Growth Fund attributed to each. One pipeline scheme with a value of £1.3m has moved to pending contract during the Q2 reporting period. No projects have withdrawn from the programme during Q2 and there are no projects in the pipeline.

Table 1: Scheme Status

Status	No. of Schemes	£ LGF Fund Value (Baseline)
Complete	24	£99,194,818
In Delivery	24	£112,911,479
Pending Contract	1	£1,300.000
Pipeline	0	0
Total	49	£213,406,297

# **Performance Summary**

# Outputs/ Outcome

Table 2 illustrates how the Infrastructure Programme outputs/ outcomes are currently performing based on the Q2 2020/21 performance reports returned by the Scheme Promoters. The baseline figure is taken from figures defined in a either a business case or part of the contracted funding agreement.

Table 2 Output/Outcome Performance

Outputs/Outcome	Baseline	Actual to Date
Jobs Created	47,060	6,313
Housing Units	8,057	889
Newly Built Road (km)	15	11
Commercial Floorspace (m2)	1,361,879	401,307
Reduced Flooding (m2)	23,588	2,581

There has been continued good progress in the creation of jobs, increasing by 602 on the previous reporting period figure to 6,313 with the programme on target to surpass the 24,000 as stated in the SEP 2015-25 by 2024. The total number of housing units created to date is 889 and increase of 308, taking the current anticipated housing units to 8,057. The total kilometres of new road anticipated has remained at 15km, with floorspace also increasing significantly from 373,384m2 to 401,307m2 during the Q2 reporting period. Flooding outcomes/output figure has remained consistent across the quarters.

## **Management Action**

Three schemes have indicated that the impact of Covid will mean that they are at a high risk of not meeting their spend target for the year and therefore submitted change requests to slip a proportion of their claims into 2021/22. The Change Requests were approved by the MCA on the 16th November 2020. A further two projects have been identified as being at Amber/Red Risk due to the delays incurred as a result in the COVID 19 pandemic. A total of twelve projects have been identified as being at amber risk.

Monthly reviews with all project partners are being undertaken with regards to the impact of the COVID 19 crisis and all red, red amber risks on spend, delivery and outcome profiles, with change control applied as necessary.

# 2.3 GBF (Getting Building Fund)

£33.6m GBF funding was awarded to the MCA in June 2020 for 14 'shovel ready' projects, to be spent by March 2022. If the two projects for consideration at this meeting are approved then eight projects of the fourteen will have gained approval, with the remaining six projects expected for a decision at the end of the financial year/early 2021/22. The first project approved is due to drawdown against it's funding allocation this financial year and therefore GBF dashboards will be presented at following meetings.

# 2.4 Housing

The agenda item 7 provides a full update on the progress of the Housing Fund (Brownfield). A dashboard will be presented at a future meeting alongside OPE and LGF Housing Fund.

# 3. Consideration of alternative approaches

3.1 The Performance Dashboard is the third of data for the Thematic Boards and reflects the feedback taken from the meeting. Members can shape how the dashboard looks and the data and information included to fulfil their remit for performance management.

# 4. Implications

## 4.1 Financial

LGF – Allocations must be spent within the funding year, therefore all approved schemes which enter into contract are monitored closely to ensure any potential underclaims are mitigated to prevent loss of funding to the programme and the scheme promoter.

# 4.2 Legal

Funding Agreements are in place for all schemes/programmes where the MCA is the accountable body, where appropriate they include payment clauses linked to performance.

# 4.3 Risk Management

Risks on all schemes are recorded in a scheme Risk Register and mitigation actions are reviewed and escalated as appropriate. Risks are incorporated into the individual thematic dashboards to enable members further oversight.

# 4.4 Equality, Diversity and Social Inclusion

All schemes promote inclusivity to ensure residents across SCR can access support/opportunities regardless of where they live. A series of inclusive growth targets have recently been included in all new LGF approvals.

## 5. Communications

**5.1** All existing schemes form part of the organisation's communication plans.

# 6. Appendices/Annexes

**6.1** Appendix 1a - Infrastructure Programme Summary Appendix 1b - Infrastructure Dashboard

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Background papers used in the preparation of this report are available for inspection at: 11 Broad Street West, Sheffield S1 2BQ